

## GENERAL FUND ESTIMATE SUMMARY

2005/06 Actual £000	2006/07			2007/08 Budget			
	Original Estimate £000	Revised Estimate £000		Annex no.	Gross Expenditure £000	Gross Income £000	Net Expenditure £000
2,527	3,003	2,830	Leader's Portfolio	2	3,211	425	2,786
1,099	1,814	1,594	Community Wellbeing	3	1,742	24	1,718
(135)	550	981	Finance & Performance Management	4	35,627	34,812	815
78	113	175	Customer Services Media & ICT	5	168	0	168
434	1,247	1,881	Housing	6	3,258	1,568	1,690
4,204	3,828	3,874	Leisure & Young People	7	5,157	1,597	3,560
583	767	607	Civil Engineering & Maintenance	8	2,543	1,695	848
2,340	2,988	2,658	Planning & Economic Development	9	3,955	1,231	2,724
4,772	5,664	7,834	Environmental Protection	10	7,898	986	6,912
(826)	(438)	(733)	Other Income			317	(317)
<b>15,076</b>	<b>19,536</b>	<b>21,701</b>	<b>Net Cost of Services</b>		<b>63,559</b>	<b>42,655</b>	<b>20,904</b>
(2,360)	(2,212)	(2,681)	Interest and Investment Income		0	2,650	(2,650)
1,580	1,394	1,750	Interest Payable (Inc. HRA)		1,761	0	1,761
(55)	0	0	Transfer from the HRA		0	0	0
1,440	788	639	Pensions Interest/Return		3,720	3,081	639
0	0	0	Revenue Contributions to Capital		0	0	0
<b>15,681</b>	<b>19,506</b>	<b>21,409</b>	<b>Net Operating Expenditure</b>		<b>69,040</b>	<b>48,386</b>	<b>20,654</b>
(1,738)	(2,871)	(3,269)	Contribution to/(from) Capital Reserves		0	2,540	(2,540)
969	389	(502)	Contribution to/(from) Other Reserves		0	321	(321)
150	150	150	Contribution to/(from) Insurance Reserves		0	0	0
550	(996)	(1,440)	Contribution to/(from) DDF		705	1,264	(559)
(1,328)	(386)	(556)	FRS 17 Adjustment		0	575	(575)
<b>14,284</b>	<b>15,792</b>	<b>15,792</b>	<b>To be met from Government Grants and Local Taxpayers</b>		<b>69,745</b>	<b>53,086</b>	<b>16,659</b>
<b>13,322</b>	<b>14,480</b>	<b>14,406</b>	<b>Continuing Services Budget</b>				<b>16,842</b>
701	1,245	2,581	CSB - Growth				374
(858)	(472)	(843)	CSB - Savings				(236)
<b>(157)</b>	<b>773</b>	<b>1,738</b>	<b>Total Growth (Net)</b>	11			<b>138</b>
<b>13,165</b>	<b>15,253</b>	<b>16,144</b>	<b>Total Continuing Services Budget</b>				<b>16,980</b>
1,693	2,137	2,937	DDF - Expenditure				1,264
(2,188)	(1,141)	(1,497)	DDF - One Off Savings				(705)
<b>(495)</b>	<b>996</b>	<b>1,440</b>	<b>Total District Development Fund</b>	12			<b>559</b>
1,614	(457)	(1,792)	Appropriations to/(from) other Reserves				(880)
<b>14,284</b>	<b>15,792</b>	<b>15,792</b>					<b>16,659</b>

## Leaders

## General Fund Estimate Summary

2005/06		2006/07		2007/08		
<i>Actual</i>	<i>Original Estimate</i>	<i>Revised Estimate</i>		<b>Gross Expend</b>	<b>Gross Income</b>	<b>Net Expend</b>
<b>£000</b>	<b>£000</b>	<b>£000</b>		<b>£000</b>	<b>£000</b>	<b>£000</b>
<b>Direct Services</b>						
210	285	307	Elections	344	25	319
1,360	1,605	1,506	Corporate Activities	1,524	0	1,524
867	996	912	Member Activities	894	0	894
90	117	105	Other Activities	449	400	49
<b>2,527</b>	<b>3,003</b>	<b>2,830</b>	<b>Total (Transferred to GF Summary)</b>	<b>3,211</b>	<b>425</b>	<b>2,786</b>
<b>Support and Trading Services</b>						
232	300	290	Democratic Services	300	0	300
(68)	(88)	(85)	Recharged to this Portfolio	(88)	0	(88)
(164)	(212)	(205)	Recharged to other Portfolios	(212)	0	(212)
<b>0</b>	<b>0</b>	<b>0</b>	<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>2,527</b>	<b>3,003</b>	<b>2,830</b>	<b>Portfolio Total</b>	<b>3,211</b>	<b>425</b>	<b>2,786</b>
2,575	2,906	2,718	Continuing Services Budget			2,776
42	72	91	Continuing Services Budget - Growth			10
(79)	(15)	(30)	Continuing Services Budget - Savings			(12)
<b>2,538</b>	<b>2,963</b>	<b>2,779</b>	<b>Total Continuing Services Budget</b>			<b>2,774</b>
25	40	51	District Development Fund - Expenditure			12
(36)	0	0	District Development Fund - Savings			0
<b>(11)</b>	<b>40</b>	<b>51</b>	<b>Total District Development Fund</b>			<b>12</b>
<b>2,527</b>	<b>3,003</b>	<b>2,830</b>	<b>Portfolio Total</b>			<b>2,786</b>

## Community Wellbeing

### General Fund Estimate Summary

2005/06	2006/07			2007/08		
<i>Actual</i> £000	<i>Original Estimate</i> £000	<i>Revised Estimate</i> £000		Gross Expend £000	Gross Income £000	Net Expend £000
<b>Direct Services</b>						
123	151	148	Emergency Planning	150	0	150
341	377	379	Voluntary Sector	405	10	395
264	345	326	Safer Communities	337	0	337
371	941	741	Travel Schemes	850	14	836
<b>1,099</b>	<b>1,814</b>	<b>1,594</b>	<b>Total Direct</b>	<b>1,742</b>	<b>24</b>	<b>1,718</b>
<b>1,099</b>	<b>1,814</b>	<b>1,594</b>	<b>Total (Transferred to GF Summary)</b>	<b>1,742</b>	<b>24</b>	<b>1,718</b>
941	1,187	1,167	Continuing Services Budget			1,718
162	634	534	Continuing Services Budget - Growth			0
(47)	(7)	(7)	Continuing Services Budget - Savings			0
<b>1,056</b>	<b>1,814</b>	<b>1,694</b>	<b>Total Continuing Services Budget</b>			<b>1,718</b>
68	0	0	District Development Fund - Expenditure			0
(25)	0	(100)	District Development Fund - Savings			0
<b>43</b>	<b>0</b>	<b>(100)</b>	<b>Total District Development Fund</b>			<b>0</b>
<b>1,099</b>	<b>1,814</b>	<b>1,594</b>	<b>Portfolio Total</b>			<b>1,718</b>

## Finance and Performance Management

### General Fund Estimate Summary

2005/06	2006/07			2007/08		
<i>Actual</i> £000	<i>Original Estimate</i> £000	<i>Revised Estimate</i> £000		Gross Expend £000	Gross Income £000	Net Expend £000
<b>Direct Services</b>						
579	616	875	Housing Benefits	33,920	33,166	754
910	1,019	1,086	Local Taxation	1,651	560	1,091
(824)	(805)	(804)	Land & Property	257	1,086	(829)
(800)	(280)	(176)	Other Activities	(201)	0	(201)
<b>(135)</b>	<b>550</b>	<b>981</b>	<b>Total (Transferred to GF Summary)</b>	<b>35,627</b>	<b>34,812</b>	<b>815</b>
<b>Support and Trading Services</b>						
1,286	1,382	1,368	Finance Support Services	1,530	103	1,427
1,019	1,180	1,103	Legal & Administration Services	1,252	56	1,196
1,402	1,466	1,629	Accommodation Services	1,619	17	1,602
1,843	1,901	1,790	Other Support Services	1,880	17	1,863
(1,789)	(1,912)	(1,899)	Recharged to this Portfolio	(2,025)	(62)	(1,963)
(3,761)	(4,017)	(3,991)	Recharged to other Portfolios	(4,256)	(131)	(4,125)
<b>0</b>	<b>0</b>	<b>0</b>	<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>(135)</b>	<b>550</b>	<b>981</b>	<b>Portfolio Total</b>	<b>35,627</b>	<b>34,812</b>	<b>815</b>
202	476	1,008	Continuing Services Budget			739
113	105	98	Continuing Services Budget - Growth			61
(393)	(214)	(281)	Continuing Services Budget - Savings			(100)
<b>(78)</b>	<b>367</b>	<b>825</b>	<b>Total Continuing Services Budget</b>			<b>700</b>
333	395	443	District Development Fund - Expenditure			282
(390)	(212)	(287)	District Development Fund - Savings			(167)
<b>(57)</b>	<b>183</b>	<b>156</b>	<b>Total District Development Fund</b>			<b>115</b>
<b>(135)</b>	<b>550</b>	<b>981</b>	<b>Portfolio Total</b>			<b>815</b>

## Customer Services, Media Communications & ICT

### General Fund Estimate Summary

2005/06	2006/07			2007/08		
Actual £000	Original Estimate £000	Revised Estimate £000		Gross Expend £000	Gross Income £000	Net Expend £000
<b>Direct Services</b>						
111	90	112	Customer Services	105	0	105
51	61	63	Compliments & Complaints	63	0	63
<b>162</b>	<b>151</b>	<b>175</b>	<b>Total Direct Services</b>	<b>168</b>	<b>0</b>	<b>168</b>
<b>Support and Trading Services</b>						
1,665	2,275	2,392	Information Technology	2,065	0	2,065
295	352	331	Public Relations & Information	368	0	368
(45)	(60)	(62)	Recharged to this Portfolio	(55)	0	(55)
(1,999)	(2,605)	(2,661)	Recharged to other Portfolios	(2,378)	0	(2,378)
<b>(84)</b>	<b>(38)</b>	<b>0</b>	<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>78</b>	<b>113</b>	<b>175</b>	<b>Total (Transferred to GF Summary)</b>	<b>168</b>	<b>0</b>	<b>168</b>
(96)	(24)	69	Continuing Services Budget			137
70	106	106	Continuing Services Budget - Growth			0
0	0	0	Continuing Services Budget - Savings			0
<b>(26)</b>	<b>82</b>	<b>175</b>	<b>Total Continuing Services Budget</b>			<b>137</b>
104	31	0	District Development Fund - Expenditure			31
0	0	0	District Development Fund - Savings			0
<b>104</b>	<b>31</b>	<b>0</b>	<b>Total District Development Fund</b>			<b>31</b>
<b>78</b>	<b>113</b>	<b>175</b>	<b>Total</b>			<b>168</b>

## Housing General Fund

### General Fund Estimate Summary

2005/06 Actual £000	2006/07 Original Estimate £000		Revised Estimate £000		2007/08 Gross Income £000	Net Expend £000	
<b>Direct Services</b>							
113	223	583		Private Sector Housing	1,668	967	701
262	251	238		Homeless	673	451	222
43	47	48		Housing Strategy	45	0	45
16	726	1,012		Affordable Housing Grants	722	0	722
0	0	0		Leasehold Services Administration	150	150	0
<b>434</b>	<b>1,247</b>	<b>1,881</b>		<b>Portfolio Total</b>	<b>3,258</b>	<b>1,568</b>	<b>1,690</b>
362	1,197	1,783		Continuing Services Budget			1,486
31	41	59		Continuing Services Budget - Growth			178
0	0	0		Continuing Services Budget - Savings			0
<b>393</b>	<b>1,238</b>	<b>1,842</b>		<b>Total Continuing Services Budget</b>			<b>1,664</b>
41	9	39		District Development Fund - Expenditure			26
0	0	0		District Development Fund - Savings			0
<b>41</b>	<b>9</b>	<b>39</b>		<b>Total District Development Fund</b>			<b>26</b>
<b>434</b>	<b>1,247</b>	<b>1,881</b>		<b>Portfolio Total</b>			<b>1,690</b>

**Leisure & Young People**  
**General Fund Estimate Summary**

2005/06	2006/07			2007/08		
Actual £000	Original Estimate £000	Revised Estimate £000		Gross Expend £000	Gross Income £000	Net Expend £000
<b>Direct Services</b>						
3,000	2,254	2,247	Leisure Facilities	2,036	183	1,853
685	746	741	Arts, Museum & Library	794	21	773
588	656	672	Parks & Grounds	697	2	695
(597)	(493)	(415)	North Weald Centre	850	1,308	(458)
528	665	629	Sports Development & Other Miscellaneous Amenities	780	83	697
<b>4,204</b>	<b>3,828</b>	<b>3,874</b>	<b>Total (Transferred to GF Summary)</b>	<b>5,157</b>	<b>1,597</b>	<b>3,560</b>
<b>Support and Trading Services</b>						
366	366	405	Leisure Services Administration	416	0	416
216	206	179	Leisure Contracts	183	0	183
(392)	(385)	(416)	Recharged to this Portfolio	(423)	0	(423)
(190)	(187)	(168)	Recharged to other Portfolio's	(176)	0	(176)
<b>0</b>	<b>0</b>	<b>0</b>	<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>4,204</b>	<b>3,828</b>	<b>3,874</b>	<b>Portfolio Total</b>	<b>5,157</b>	<b>1,597</b>	<b>3,560</b>
3,855	3,523	3,545	Continuing Services Budget			3,502
279	0	0	Continuing Services Budget - Growth			10
(108)	(218)	(218)	Continuing Services Budget - Savings			(60)
<b>4,026</b>	<b>3,305</b>	<b>3,327</b>	<b>Total Continuing Services Budget</b>			<b>3,452</b>
344	617	592	District Development Fund - Expenditure			138
(166)	(94)	(45)	District Development Fund - Savings			(30)
<b>178</b>	<b>523</b>	<b>547</b>	<b>Total District Development Fund</b>			<b>108</b>
<b>4,204</b>	<b>3,828</b>	<b>3,874</b>	<b>Portfolio Total</b>			<b>3,560</b>

## Civil Engineering & Maintenance

### General Fund Estimate Summary

2005/06 Actual £000's	2006/07 Original Estimate £000's	Revised Estimate £000's		Gross Expend £000's	2007/08 Gross Income £000's	Net Expend £000's
<b>Direct Services</b>						
461	405	418	Highways	574	143	431
(492)	(375)	(413)	Car & Lorry Parking	1,062	1,502	(440)
614	737	602	Land Drainage & Sewerage	907	50	857
<b>583</b>	<b>767</b>	<b>607</b>	<b>Total (Transferred to GF Summary)</b>	<b>2,543</b>	<b>1,695</b>	<b>848</b>
<b>Support and Trading Services</b>						
335	343	299	Building Services	346	0	346
815	938	872	Grounds Maintenance	1,083	145	938
240	264	245	Civil Engineering	307	23	284
228	260	196	Fleet Operations	372	165	207
(384)	(442)	(448)	Recharged To This Portfolio	(615)	(91)	(524)
(1,234)	(1,363)	(1,164)	Recharged To Other Portfolio's	0	1,251	(1,251)
<b>0</b>	<b>0</b>	<b>0</b>	<b>Total</b>	<b>1,493</b>	<b>1,493</b>	<b>0</b>
<b>583</b>	<b>767</b>	<b>607</b>	<b>Portfolio Total</b>	<b>4,036</b>	<b>3,188</b>	<b>848</b>
424	598	512	Continuing Services Budget			578
30	27	31	Continuing Services Budget - Growth			80
(28)	0	0	Continuing Services Budget - Savings			(45)
<b>426</b>	<b>625</b>	<b>543</b>	<b>Total Continuing Services Budget</b>			<b>613</b>
166	192	117	Development Fund - Expenditure			285
(9)	(50)	(53)	Development Fund - Savings			(50)
<b>157</b>	<b>142</b>	<b>64</b>	<b>Total District Development Fund</b>			<b>235</b>
<b>583</b>	<b>767</b>	<b>607</b>	<b>Portfolio Total</b>			<b>848</b>



## Planning and Economic Development

### General Fund Estimate Summary

2005/06	2006/07			2007/08		
Actual £000	Original Estimate £000	Revised Estimate £000		Gross Expend £000	Gross Income £000	Net Expend £000
<b>Direct Services</b>						
110	130	90	Economic Development	101	0	101
17	18	20	Public Transport Support	20	0	20
194	214	202	Countrycare	220	20	200
186	217	195	Conservation Policy	224	0	224
4	0	0	Waltham Abbey Hers Scheme	0	0	0
365	718	511	Forward Planning	630	3	627
85	46	85	Town Centre Enhancements	113	0	113
<b>961</b>	<b>1,343</b>	<b>1,103</b>	<b>Total Direct Services</b>	<b>1,307</b>	<b>22</b>	<b>1,285</b>
<b>Regulatory Services</b>						
290	255	248	Planning Appeals	252	0	252
390	596	529	Development Control Enforcement	615	2	613
569	654	620	Development Control	994	582	412
0	0	0	Building Control Fee Earning	625	625	0
130	140	158	Building Control Non Fee Earning	162	0	162
<b>1,379</b>	<b>1,645</b>	<b>1,555</b>	<b>Total Regulatory Services</b>	<b>2,648</b>	<b>1,209</b>	<b>1,439</b>
<b>2,340</b>	<b>2,988</b>	<b>2,658</b>	<b>Total (Transferred to GF Summary)</b>	<b>3,955</b>	<b>1,231</b>	<b>2,724</b>
<b>Support and Trading Services</b>						
209	214	441	Planning Administration	522	1	521
(173)	(177)	(414)	Recharged to this Portfolio	(493)	(1)	(492)
(36)	(37)	(27)	Recharged to other Portfolios	(28)		(28)
<b>0</b>	<b>0</b>	<b>0</b>	<b>Total</b>	<b>0</b>	<b>0</b>	<b>(0)</b>
<b>2,340</b>	<b>2,988</b>	<b>2,658</b>	<b>Portfolio Total</b>	<b>3,955</b>	<b>1,231</b>	<b>2,724</b>
2,186	2,385	2,224	Continuing Services Budget			2,370
27	76	117	Continuing Services Budget - Growth			14
(65)	(18)	(45)	Continuing Services Budget - Savings			(9)
<b>2,148</b>	<b>2,443</b>	<b>2,296</b>	<b>Total Continuing Services Budget</b>			<b>2,375</b>
419	617	515	District Development Fund - Expenditure			364
(227)	(72)	(153)	District Development Fund - Savings			(15)
<b>192</b>	<b>545</b>	<b>362</b>	<b>Total District Development Fund</b>			<b>349</b>
<b>2,340</b>	<b>2,988</b>	<b>2,658</b>	<b>Portfolio Total</b>			<b>2,724</b>

## Environmental Protection

### General Fund Estimate Summary

2005/06 Actual £000's	2006/07 Original Estimate £000's	2006/07 Revised Estimate £000's		Gross Expend £000's	2007/08 Gross Income £000's	Net Expend £000's
<b>Direct Services</b>						
1,220	1,337	1,420	Environmental Health	1,432	47	1,385
3,521	4,172	6,245	Waste Management	6,114	758	5,356
48	96	92	Environmental Initiatives	99	0	99
<b>4,789</b>	<b>5,605</b>	<b>7,757</b>	<b>Total Direct</b>	<b>7,645</b>	<b>805</b>	<b>6,840</b>
<b>Regulatory Services</b>						
(23)	43	61	Licensing and Registrations	127	69	58
6	16	16	Hackney Carriages Licensing	126	112	14
<b>(17)</b>	<b>59</b>	<b>77</b>	<b>Total Regulatory</b>	<b>253</b>	<b>181</b>	<b>72</b>
<b>4,772</b>	<b>5,664</b>	<b>7,834</b>	<b>Total (Transferred to GF Summary)</b>	<b>7,898</b>	<b>986</b>	<b>6,912</b>
<b>Support and Trading Services</b>						
533	542	550	Environmental Administration	558	0	558
(299)	(349)	(358)	Recharged To This Portfolio	(362)	0	(362)
(234)	(193)	(192)	Recharged To Other Portfolio's		196	(196)
<b>0</b>	<b>0</b>	<b>0</b>	<b>Total</b>	<b>196</b>	<b>196</b>	<b>0</b>
<b>4,772</b>	<b>5,664</b>	<b>7,834</b>	<b>Portfolio Total</b>	<b>8,094</b>	<b>1,182</b>	<b>6,912</b>
4,745	5,298	5,497	Continuing Services Budget			6,901
125	184	1,545	Continuing Services Budget - Growth			11
(52)	0	(262)	Continuing Services Budget - Savings			0
<b>4,818</b>	<b>5,482</b>	<b>6,780</b>	<b>Total Continuing Services Budget</b>			<b>6,912</b>
181	235	1,132	Development Fund - Expenditure			56
(227)	(53)	(78)	Development Fund - Savings			(56)
<b>(46)</b>	<b>182</b>	<b>1,054</b>	<b>Total District Development Fund</b>			<b>0</b>
<b>4,772</b>	<b>5,664</b>	<b>7,834</b>	<b>Portfolio Total</b>			<b>6,912</b>

## CONTINUING SERVICES BUDGET - GROWTH / (SAVINGS) LIST

Portfolio	Service	Estimate	Estimate	Estimate	Estimate
		2007/08 £000's	2008/09 £000's	2009/10 £000's	2010/11 £000's
<b>Leaders Portfolio</b>					
	Civic and Member	Member Electronic Services (Trans from IEG)	(12) ***		
	Civic Ceremonial	Car Hire/ Civic Awards	2 ***		
	Civic Ceremonial	Additional Support for Chairman	5 ***		
	Elections	Running Costs of New Software	3 ***		
	<b>Total Leader`s Portfolio</b>		<b>(2)</b>	<b>0</b>	<b>0</b>
<b>Community Wellbeing</b>					
	<b>Total Community Wellbeing</b>				
<b>Finance, Performance Management, and Corporate Support Services</b>					
	Local Taxation	NDR Increase in Court Cost Fees	(2) ***		
	Local Taxation	Council Tax Increase in Court Costs	(21) ***		
	Finance Miscellaneous	Building Maintenance- Inflation	4 ***		
	Housing Benefits/Local Taxation	Replacement Revenues & Benefits system	16 ***	16	4
	Car Leasing	Amendments to Scheme	(10) **		
	Office Accommodation	Additional costs of reletting office cleaning contract	7 ***		
	All Services	Computer Equipment New Procurement Arrangements	(38) ***		
	All Services	New Mobile Phones Contract	(35) ***		
	All Services	New Photocopier Contract	(4) ***		
	Energy Sites	Energy Costs	44 ***		
	<b>Total Finance,Performance Management and Corporate Support Services</b>		<b>(39)</b>	<b>16</b>	<b>4</b>
<b>Customer Services, Media, Communications &amp; ICT</b>					
	<b>Total Customer Services, Media, Communications &amp; ICT</b>				

<b>Housing</b>	Private Sector Housing	Env. Health. Practitioner for HMO's	19	**				
	Private Sector Housing	Environmental Health Practitioner	41	***				
	Private Sector Housing	Finders Fee Scheme	5	***				
	Reinstatement Grants	End of Subsidy	113	***	331		1	
<b>Total Housing</b>			<b>178</b>		<b>331</b>		<b>1</b>	
<b>Leisure</b>	Leisure Management	Leisure Centre Income Share	(50)	***				
	Waltham Abbey Leisure Centre	Revision of Joint use Agreement	(10)	***				
	Leisure Services	Increased Energy Costs	10	***				
	<b>Total Leisure</b>			<b>(50)</b>		<b>0</b>	<b>0</b>	<b>0</b>
<b>Environmental Protection</b>	Pollution Control	Bobbingworth Tip Maintenance	11	**	7			
	<b>Total Environmental Protection</b>			<b>11</b>		<b>7</b>	<b>0</b>	<b>0</b>
	<b>Planning &amp; Economic Development</b>	Tourism	End of Sec 106 contribution to W Abbey TIC	5	**			
Building Control		Additional Income	(9)	***				
Building Control		Building Control Ring Fence	9	***				
<b>Total Planning &amp; Economic Development</b>			<b>5</b>					
<b>Civil Engineering &amp; Maintenance</b>	Off Street Car Parking	Free Saturday Parking	75	***				
	Off Street Car Parking	Increased Income	(45)	***				
	Grounds Maintenance/Car Parking	Increased Energy Costs	5	***				
	<b>Total Civil Engineering &amp; Maintenance</b>			<b>35</b>		<b>0</b>	<b>0</b>	<b>0</b>
<b>Total CSB</b>			<b>138</b>		<b>354</b>	<b>5</b>	<b>0</b>	

**Key:**

\* Items that were originally part of the 2006/07 budget but have slipped.

\*\* Items that were part of the 2006/07 budget cycle but related to future years.

\*\*\* New items put forward during the 2007/08 budget cycle.

DISTRICT DEVELOPMENT FUND			Estimate 2007/08 £000's	Estimate 2008/09 £000's	Estimate 2009/10 £000's	Estimate 2010/11 £000's
Portfolio	Service					
Leader's Portfolio	Corporate Policy Making	Dev of Community Strategy-consulting & printing	10 **			
	Civic and Member	Audit & Governance Committee Training	2 ***			
<b>Total Leader's Portfolio</b>			<b>12</b>			
<b>Community Wellbeing</b>						
<b>Total Community Wellbeing</b>						
Finance, Performance Management and Corporate Support Services	Housing Benefits	Cover for Maternity leave	40 ***			
	Insurance/Risk Management	Implementation of Risk Management Strategy	9 *			
	Office Accommodation	Essential Work to Civic Offices	66 **	24	12	
	Housing Benefits	Grant - Verification Framework	(123) ***			
	Housing Benefits	Housing Benefit Admin Grant (New Formula)	(44) ***			
	Housing Benefits/Local Taxation	Replacement Revenues & Benefits system	80 ***	40		
	Finance Miscellaneous	Finance System Outstanding Commitments	20 *			
	Legal Services	Data capture re Land Terrier	9 *			
	Legal Services	Computerisation of Land Terrier records	17 *			
	Legal Services	Registration of Unregistered Titles	41 *			
	<b>Total Finance, Performance Management and Corporate Support Services</b>			<b>115</b>	<b>64</b>	<b>12</b>
Customer Services, Media, Communication	Public Relations	Improvements to Main Reception Area	31			
			*			
<b>Total Customer Services, Media, Communications &amp; ICT</b>			<b>31</b>	<b>0</b>	<b>0</b>	<b>0</b>
Housing	Homelessness	Homelessness Prevention Officers	9 *			
	Private Sector Housing	Housing strategy and empty homes surveys	4 *			
	Private Sector Housing	Consultancy Private Sector Assistance Policy	10 ***	10		
	Private Sector Housing	Handyperson Scheme	3 **			
<b>Total Housing</b>			<b>26</b>	<b>10</b>		

<b>Leisure</b>	Leisure Management	Alternative Management	151	**		
	Community Development	Provision of Portakabin	7	*		
	North Weald Airfield	Scouts Jamboree Additional Income	(50)	***		
	Arts Programme	Additional Projects	20	**	5	
	Arts Programme	Additional Projects	(20)	**	(5)	
	Sports Development	Additional Projects	30	**		
	Sports Development	Additional Projects	(30)	**		
<b>Total Leisure &amp; Health</b>			<b>108</b>		<b>0</b>	<b>0</b>
<b>Environmental</b>	Waste Management	Recycling Measures	56	**		
	Waste Management	Government Grant	(56)	**		
<b>Total Environmental Protection</b>			<b>0</b>		<b>4</b>	<b>1</b>
<b>Planning &amp; Economic Development</b>	Forward Planning	High Hedges Legislation - Staffing	18	**	4	
	Planning Services	Planning Delivery Grant 1	15	**		
	Planning Services	Planning Delivery Grant 2	24	**		
	Planning Services	Planning Delivery Grant 3	10	**	14	
	Planning Services	Planning Delivery Grant 4			40	
	Planning Services	Planning Delivery Grant 4			(40)	
	Planning Services	Planning Delivery Grant 5	15	***		
	Planning Services	Planning Delivery Grant 5	(15)	***		
	Enforcement	Paynes Lane Traveller Incursion	122	*		
	Forward Planning	Local Plan Amendment plus temporary Local Plan Officer	160	*		
<b>Total Planning &amp; Economic Development</b>			<b>349</b>		<b>18</b>	
<b>Civil Engineering &amp; Maintenance</b>	Land Drainage	Remedial Works Principal Ordinary Watercourses	199	**	90	
	Land Drainage	Senior Engineer (2 Years)	50	**		
	Land Drainage	Reimbursement from Environment Agency	(50)	**		
	Highways	Residual Costs	36	**		
<b>Total Civil Engineering &amp; Maintenance</b>			<b>235</b>		<b>90</b>	
<b>Total District Development Fund</b>			<b>876</b>		<b>186</b>	<b>13</b>
<b>Other Items</b>						
	Reimbursement of Highways Residual Costs		(117)	**		
	Local Authority Business Growth Incentives Scheme		(200)	***		
<b>Total Portfolio Related District Development Fund</b>			<b>559</b>		<b>186</b>	<b>13</b>
					<b>0</b>	<b>0</b>

**SUMMARY**

People First	12			
Community Wellbeing				
Finance and Performance Management	115	64	12	
Corporate Support Services	31			
Housing	26	10		
Leisure & Health	108			
Environmental Protection		4	1	
Planning & Economic Development	349	18		
Civil Engineering & Maintenance	235	90		
Other Items	(317)			
	<b>559</b>	<b>186</b>	<b>13</b>	<b>0</b>

**Key:**

\* Items that were originally part of the 2006/07 budget but have slipped.

\*\* Items that were part of the 2006/07 budget cycle but related to future years.

\*\*\* New items put forward during the 2007/08 budget cycle.

## HOUSING PORTFOLIO HOUSING REVENUE ACCOUNT SUMMARY

2005/06	2006/07			2007/08
<i>Actual</i> £000's	<i>Original</i> <i>Estimate</i> £000's	<i>Revised</i> <i>Estimate</i> £000's		<i>Original</i> <i>Estimate</i> £000's
			<b>EXPENDITURE</b>	
3,476	3,994	4,083	Supervision & Management General	3,997
2,848	3,037	3,178	Supervision & Management Special	3,404
380	358	392	Rents,Rates Taxes & Insurances	335
4,980	5,500	5,500	Contribution to Repairs Fund	5,700
<b>11,684</b>	<b>12,889</b>	<b>13,153</b>	<b>MANAGEMENT &amp; MAINTENANCE</b>	<b>13,436</b>
7,321	8,381	7,638	Depreciation	7,667
39	46	48	Debt Management Expenses	46
7,749	8,345	8,230	HRA Subsidy Payable	8,868
64	95	75	Provision for Bad/Doubtful Debts	75
<b>26,857</b>	<b>29,756</b>	<b>29,144</b>		<b>30,092</b>
			<b>INCOME</b>	
21,201	22,157	22,094	Gross Rent of Dwellings	23,004
2,364	2,409	2,365	Non Dwellings Rent	2,476
1,637	1,598	1,592	Charges for Services & Facilities	1,711
236	285	283	Contribution from General Fund	293
<b>25,438</b>	<b>26,449</b>	<b>26,334</b>		<b>27,484</b>
<b>1,419</b>	<b>3,307</b>	<b>2,810</b>	<b>NET COST OF SERVICES</b>	<b>2,608</b>



## HOUSING PORTFOLIO HOUSING REVENUE ACCOUNT SUMMARY

2005/06	2006/07			2007/08
<i>Actual</i> £000's	<i>Original</i> <i>Estimate</i> £000's	<i>Revised</i> <i>Estimate</i> £000's		<i>Original</i> <i>Estimate</i> £000's
1,419	3,307	2,810	NET COST OF SERVICES	2,608
(1,560)	(1,374)	(1,726)	Interest on Receipts and Balances	(1,740)
(2,747)	(3,869)	(3,126)	Depreciation	(3,077)
(75)	369	299	Pensions Interest Payable/Return on Assets	299
<u>(2,963)</u>	<u>(1,567)</u>	<u>(1,743)</u>	<b>NET OPERATING INCOME</b>	<u>(1,910)</u>
APPROPRIATIONS				
2,000	2,150	2,388	Capital Exp. Charged to Revenue	1,985
128	(181)	(261)	FRS 17 Adjustment	(269)
15	15	15	Transfer to Capital Reserves	15
55	0	0	Transfer to General Fund	0
<u>2,198</u>	<u>1,984</u>	<u>2,142</u>		<u>1,731</u>
<u>(765)</u>	<u>417</u>	<u>399</u>	<b>(SURPLUS)/DEFICIT FOR YEAR</b>	<u>(179)</u>
4,834	5,599	5,599	BALANCE BROUGHT FORWARD	5,200
(765)	417	399	(SURPLUS)/DEFICIT FOR YEAR	(179)
<u><u>5,599</u></u>	<u><u>5,182</u></u>	<u><u>5,200</u></u>	<b>BALANCE CARRIED FORWARD</b>	<u><u>5,379</u></u>

**HOUSING PORTFOLIO  
HOUSING REPAIRS FUND SUMMARY**

<b>2005/06</b>	<b>2006/07</b>			<b>2007/08</b>
<b>Actual £000's</b>	<b>Original Estimate £000's</b>	<b>Revised Estimate £000's</b>		<b>Original Estimate £000's</b>
<b>EXPENDITURE</b>				
3,121	3,532	3,278	Responsive and Void Repairs	3,444
1,793	1,803	1,977	Planned & Cyclical Maintenance	2,032
39	227	229	Other items	183
<b>4,953</b>	<b>5,562</b>	<b>5,484</b>	<b>TOTAL EXPENDITURE</b>	<b>5,659</b>
<b>(4,980)</b>	<b>(5,500)</b>	<b>(5,500)</b>	<b>CONTRIBUTION FROM HRA</b>	<b>(5,700)</b>
<b>(27)</b>	<b>62</b>	<b>(16)</b>	<b>(SURPLUS)/DEFICIT FOR YEAR</b>	<b>(41)</b>
3,048	3,075	3,075	BALANCE BROUGHT FORWARD	3,091
(27)	62	(16)	(SURPLUS)/DEFICIT FOR YEAR	(41)
<b>3,075</b>	<b>3,013</b>	<b>3,091</b>	<b>BALANCE CARRIED FORWARD</b>	<b>3,132</b>

## HOUSING PORTFOLIO MAJOR REPAIRS RESERVE SUMMARY

2005/06	2006/07			2007/08
<i>Actual</i> £000's	<i>Original</i> <i>Estimate</i> £000's	<i>Revised</i> <i>Estimate</i> £000's		<i>Original</i> <i>Estimate</i> £000's
			<b>EXPENDITURE</b>	
2,692	5,313	4,889	CAPITAL EXPENDITURE	4,179
2,747	3,854	3,111	TRANSFERRED TO HRA	3,062
<u>5,439</u>	<u>9,167</u>	<u>8,000</u>	<b>TOTAL EXPENDITURE</b>	<u>7,241</u>
<u>(7,321)</u>	<u>(8,381)</u>	<u>(7,638)</u>	<b>DEPRECIATION</b>	<u>(7,667)</u>
<u>(1,882)</u>	<u>786</u>	<u>362</u>	<b>(SURPLUS)/DEFICIT FOR YEAR</b>	<u>(426)</u>
1,415	3,297	3,297	BALANCE BROUGHT FORWARD	2,935
(1,882)	786	362	(SURPLUS)/DEFICIT FOR YEAR	(426)
<u>3,297</u>	<u>2,511</u>	<u>2,935</u>	<b>BALANCE CARRIED FORWARD</b>	<u>3,361</u>

**CAPITAL PROGRAMME  
2006/07 to 2010/11 FORECAST**

	<b>2006/07 Original £000</b>	<b>2006/07 Revised £000</b>	<b>2007/08 Forecast £000</b>	<b>2008/09 Forecast £000</b>	<b>2009/10 Forecast £000</b>	<b>2010/11 Forecast £000</b>	<b>5 Year Total £000</b>
<b>EXPENDITURE</b>							
Finance, Perf Man & CSS	299	334	423	215	0	0	972
Leader of The Council	0	30	0	0	0	0	30
Customer Services, Media & IT	1,763	651	637	2,245	594	300	4,427
Community Wellbeing	0	0	0	0	0	0	0
Leisure	552	613	50	50	50	50	813
Environmental Protection	2,082	892	1,300	0	0	0	2,192
Civil Engineering & Maintenance	4,501	2,645	2,282	337	262	262	5,788
<b>Total Non-Housing</b>	<b>9,197</b>	<b>5,165</b>	<b>4,692</b>	<b>2,847</b>	<b>906</b>	<b>612</b>	<b>14,222</b>
Housing GF	1,210	2,396	1,855	700	700	700	6,351
HRA	7,820	7,869	6,204	6,238	4,907	4,821	30,039
Housing DLO	50	50	50	50	50	50	250
<b>Total Housing</b>	<b>9,080</b>	<b>10,315</b>	<b>8,109</b>	<b>6,988</b>	<b>5,657</b>	<b>5,571</b>	<b>36,640</b>
<b>TOTAL</b>	<b>18,277</b>	<b>15,480</b>	<b>12,801</b>	<b>9,835</b>	<b>6,563</b>	<b>6,183</b>	<b>50,862</b>
<b>FUNDING</b>							
DCLG Grant for DFG	130	126	125	125	125	125	626
DCLG Grant for Other Housing Gts	0	250	420	0	0	0	670
IEG Grant	260	183	240	0	0	0	423
DEFRA Grant	53	54	56	0	0	0	110
PDG Grant	0	33	0	0	0	0	33
DCA Election Pilot Grant	0	10	0	0	0	0	10
Market Funding	69	52	50	50	50	50	252
Leaseholder Funding	30	30	30	30	30	30	150
Private Funding	238	51	235	0	0	0	286
ECC Contribution	459	482	0	0	0	0	482
<b>Total Grants</b>	<b>1,239</b>	<b>1,271</b>	<b>1,156</b>	<b>205</b>	<b>205</b>	<b>205</b>	<b>3,042</b>
HRA (Use of Transitional Relief)	377	672	0	0	0	0	672
Housing GF (Use of Trans. Relief)	550	1,050	0	0	0	0	1,050
Housing GF (Other Capital Receipts)	320	970	1,100	575	575	575	3,795
Non Housing (Other Capital Receipts)	8,328	4,300	4,321	2,797	856	562	12,836
<b>Total Capital Receipts</b>	<b>9,575</b>	<b>6,992</b>	<b>5,421</b>	<b>3,372</b>	<b>1,431</b>	<b>1,137</b>	<b>18,353</b>
HRA - RCCO	2,150	2,388	1,985	885	1,279	1,213	7,750
HRA - MRR	5,313	4,829	4,239	5,373	3,648	3,628	21,717
<b>Total Revenue Contributions</b>	<b>7,463</b>	<b>7,217</b>	<b>6,224</b>	<b>6,258</b>	<b>4,927</b>	<b>4,841</b>	<b>29,467</b>
<b>TOTAL</b>	<b>18,277</b>	<b>15,480</b>	<b>12,801</b>	<b>9,835</b>	<b>6,563</b>	<b>6,183</b>	<b>50,862</b>

**CAPITAL PROGRAMME  
2006/07 to 2010/11 FORECAST**

	2006/07 Original £000	2006/07 Revised £000	2007/08 Forecast £000	2008/09 Forecast £000	2009/10 Forecast £000	2010/11 Forecast £000	5 Year Total £000
<b>Finance, Perf Man &amp; CSS</b>							
Youth Sports Facilities	90	124	121	0	0	0	245
Countrycare Vehicle	0	28	0	0	0	0	28
Planning Service Accommodation Works	0	35	0	0	0	0	35
Civic Office Works	9	26	36	215	0	0	277
Messenger Vehicles	0	0	16	0	0	0	16
Waste Compactor	0	16	0	0	0	0	16
Reprographics Plate Maker	0	0	0	0	0	0	0
General Capital Contingency	200	105	250	0	0	0	355
<b>Total</b>	<b>299</b>	<b>334</b>	<b>423</b>	<b>215</b>	<b>0</b>	<b>0</b>	<b>972</b>
<b>Leader of The Council</b>							
Election Pilot Grant Expenditure	0	10	0	0	0	0	10
Merlin Way Land Sale	0	20	0	0	0	0	20
<b>Total</b>	<b>0</b>	<b>30</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>30</b>
<b>Customer Services, Media &amp; ICT</b>							
IEG : Customer Services Trans Prog	260	21	240	0	0	0	261
IEG : ERDMS	0	150	0	0	0	0	150
IEG : Legal Case Man. System	0	2	0	0	0	0	2
IEG : Committee Man. System	0	10	0	0	0	0	10
Total IEG	260	183	240	0	0	0	423
Revenues & Benefits System	13	0	97	0	0	0	97
General IT	300	368	300	300	300	300	1,568
Civic Offices Computer Suite No.2	200	50	0	0	0	0	50
Planning & Land Charges System	0	50	0	0	0	0	50
Customer Services Trans Prog	990	0	0	1,945	294	0	2,239
<b>Total</b>	<b>1,763</b>	<b>651</b>	<b>637</b>	<b>2,245</b>	<b>594</b>	<b>300</b>	<b>4,427</b>
<b>Leisure</b>							
Loughton Leisure Centre	0	54	0	0	0	0	54
Ongar Leisure Centre : Extention	430	453	0	0	0	0	453
N W Airfield Market Improvements	69	52	50	50	50	50	252
N.W.Airfield Security Works	0	1	0	0	0	0	1
Museum Redisplay Programme	53	53	0	0	0	0	53
<b>Total</b>	<b>552</b>	<b>613</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>813</b>
<b>Environmental Protection</b>							
Bobbingworth Tip	1,632	359	1,300	0	0	0	1,659
Environ. Protection Equipment	450	533	0	0	0	0	533
<b>Total</b>	<b>2,082</b>	<b>892</b>	<b>1,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,192</b>
<b>Civil Engineering &amp; Maintenance</b>							
Town Centre Enhancement							
Loughton High Road Works: Phase 2	969	914	0	0	0	0	914
Loughton Broadway Works	2,860	986	1,970	0	0	0	2,956
Total T C Enhancement	3,829	1,900	1,970	0	0	0	3,870
Parking & Traffic Schemes	492	456	150	200	200	200	1,206
Housing Estate Car Parking	37	70	37	37	37	37	218
Car Park Upgrade Buckhurst Hill	0	34	0	0	0	0	34
Car Park Upgrades Cottis Lane	75	75	0	0	0	0	75
Flood Alleviation Schemes	43	57	100	75	0	0	232
Epping Drinking Fountain	0	25	0	0	0	0	25
Grounds Maint Plant & Equipt	25	28	25	25	25	25	128
<b>Total</b>	<b>4,501</b>	<b>2,645</b>	<b>2,282</b>	<b>337</b>	<b>262</b>	<b>262</b>	<b>5,788</b>
<b>TOTAL NON-HOUSING PROGRAMME</b>	<b>9,197</b>	<b>5,165</b>	<b>4,692</b>	<b>2,847</b>	<b>906</b>	<b>612</b>	<b>14,222</b>

**CAPITAL PROGRAMME  
2006/07 to 2010/11 FORECAST**

	<b>2006/07 Original £000</b>	<b>2006/07 Revised £000</b>	<b>2007/08 Forecast £000</b>	<b>2008/09 Forecast £000</b>	<b>2009/10 Forecast £000</b>	<b>2010/11 Forecast £000</b>	<b>5 Year Total £000</b>
<b>Housing General Fund</b>							
Contribution to Affordable Housing							
Small Housing Sites: Estuary H.A.	500	500	500	0	0	0	1,000
Unallocated Schemes	210	500	235	0	0	0	735
<b>Total Affordable Housing Contributions</b>	<b>710</b>	<b>1,000</b>	<b>735</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,735</b>
Disabled Facilities Grants	300	500	500	500	500	500	2,500
Other Private Sector Grants	200	509	620	200	200	200	1,729
Alfred Road Drainage Works	0	9	0	0	0	0	9
CPO 8/8A Sun Street, W. Abbey	0	378	0	0	0	0	378
<b>TOTAL HOUSING GENERAL FUND</b>	<b>1,210</b>	<b>2,396</b>	<b>1,855</b>	<b>700</b>	<b>700</b>	<b>700</b>	<b>6,351</b>
<b>Housing Revenue Account</b>							
Springfields, Waltham Abbey	1,870 *	1,026	1,838	1,837	0	0	4,701
Wickfields	1,100	790	0	0	0	0	790
Norway House Improvements	50 *	67	50	50	50	50	267
Communal TV Upgrade	64	92	78	90	0	0	260
Heating/Rewiring	1,128 *	1,356	1,010	1,070	1,100	1,040	5,576
Windows/Roofing/Asbestos/Water Tank	821 *	919	940	890	990	940	4,679
Other Planned Maintenance	382	496	470	418	380	380	2,144
<b>Total Planned Maintenance</b>	<b>5,415</b>	<b>4,746</b>	<b>4,386</b>	<b>4,355</b>	<b>2,520</b>	<b>2,410</b>	<b>18,417</b>
Structural Schemes	200 *	765	235	285	769	635	2,689
Cyclical Maintenance	65 *	18	5	5	5	5	38
Small Capital Repairs	400 *	481	400	400	400	350	2,031
Cost Reflective Repairs	950 *	500	500	500	500	568	2,568
Non-Cost Reflective Repairs	370	675	208	208	208	328	1,627
Disabled Adaptations	350	556	395	410	430	450	2,241
Other Repairs and Maintenance	60 *	113	60	60	60	60	353
Feasibilities	10	15	15	15	15	15	75
<b>TOTAL HRA</b>	<b>7,820</b>	<b>7,869</b>	<b>6,204</b>	<b>6,238</b>	<b>4,907</b>	<b>4,821</b>	<b>30,039</b>
Housing DLO Vehicles	50	50	50	50	50	50	250
<b>TOTAL DLO</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>250</b>
<b>TOTAL HOUSING PROGRAMME</b>	<b>9,080</b>	<b>10,315</b>	<b>8,109</b>	<b>6,988</b>	<b>5,657</b>	<b>5,571</b>	<b>36,640</b>
* EFDC Affordable Housing & Regeneration Projects	5,544	5,245	5,038	5,097	3,874	3,648	22,902

**CAPITAL RECEIPTS  
2006/07 to 2010/11 FORECAST**

	<b>2006/07 Revised £000</b>	<b>2007/08 Forecast £000</b>	<b>2008/09 Forecast £000</b>	<b>2009/10 Forecast £000</b>	<b>2010/11 Forecast £000</b>	<b>5 Year Total £000</b>
<b>Receipts Generation</b>						
Housing Revenue Account	3,990	3,230	2,900	2,880	2,875	15,875
General Fund	8,742	0	0	0	0	8,742
<b>Total Receipts</b>	<b>12,732</b>	<b>3,230</b>	<b>2,900</b>	<b>2,880</b>	<b>2,875</b>	<b>24,617</b>
<b>Receipts Analysis</b>						
Usable Receipts	9,843	914	831	819	817	13,224
Payment to Govt Pool	2,889	2,316	2,069	2,061	2,058	11,393
<b>Total Receipts</b>	<b>12,732</b>	<b>3,230</b>	<b>2,900</b>	<b>2,880</b>	<b>2,875</b>	<b>24,617</b>
<b>Usable Capital Receipt Balances</b>						
Opening Balance	20,073	23,646	19,139	16,598	15,986	20,073
Usable Receipts Arising	9,843	914	831	819	817	13,224
Transitional Payment from Pool (which must be used on Housing assets)	722	0	0	0	0	722
Use of Transitional Relief Receipts	(1,722)	0	0	0	0	(1,722)
Use of Other Capital Receipts	(5,270)	(5,421)	(3,372)	(1,431)	(1,137)	(16,631)
<b>Closing Balance</b>	<b>23,646</b>	<b>19,139</b>	<b>16,598</b>	<b>15,986</b>	<b>15,666</b>	<b>15,666</b>

**MAJOR REPAIRS RESERVE  
2006/07 to 2010/11 FORECAST**

	<b>2006/07 Revised £000</b>	<b>2007/08 Forecast £000</b>	<b>2008/09 Forecast £000</b>	<b>2009/10 Forecast £000</b>	<b>2010/11 Forecast £000</b>	<b>5 Year Total £000</b>
Opening Balance	3,312	3,010	3,376	2,603	3,555	3,312
Major Repairs Allowance	4,527	4,605	4,600	4,600	4,601	22,933
Use of MRR	(4,829)	(4,239)	(5,373)	(3,648)	(3,628)	(21,717)
<b>Closing Balance</b>	<b>3,010</b>	<b>3,376</b>	<b>2,603</b>	<b>3,555</b>	<b>4,528</b>	<b>4,528</b>